



CCBRT

2025

Annual Report



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Our sincere thanks to the CCBRT Resource Mobilization Unit for the production and design this report.



CCBRT Annual Report 2025

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Brenda Msangi

Chief Executive Officer

Dr Cyprian Ntomoka

Chief of Medical Services

Onisi Lukosi

Chief Finance Officer

Rehema Ngamilo

Chief Operating Officer

Rhoda Ndwake

Ag. Chief of Community Development & Research Officer

CEO's Message



ear Partners and Friends,

The year 2025 was one of reflection, renewal, and purposeful action for CCBRT. Following the celebration of our 30th Anniversary in 2024, we took time to reaffirm our mission, evaluate our impact, and position ourselves for the opportunities and challenges that lie ahead.

That reflection confirmed what has always defined CCBRT: our resilience, adaptability, and unwavering commitment to transforming lives. As healthcare and development needs continue to evolve, we strengthened our systems, embraced innovation, and identified new ways to deliver sustainable, high-quality, and inclusive services.

Operating in an increasingly complex environment marked by funding pressures, rising healthcare costs, and growing demand for care has challenged us to think differently. Rather than seeing these realities as barriers, we have viewed them as opportunities to innovate, strengthen partnerships, and steward every resource entrusted to us with excellence and accountability.

Behind every achievement in this report is a life transformed, a mother whose dignity has been restored, a child whose future has changed through quality healthcare, a person with disability empowered to realise their potential, and communities strengthened through inclusion and opportunity. These stories remind us why our work matters.

As we look to 2026, we remain focused on strengthening our financial sustainability, expanding access to quality healthcare, advancing disability inclusion, investing in innovation, and building partnerships that amplify our impact. We are confident that the experience gained over more than three decades provides a strong foundation for the future.

This progress would not have been possible without the dedication of our staff, the trust of our patients, the support of the Government of Tanzania, the generosity of our donors, and the commitment of our partners and volunteers. Together, we continue to demonstrate what is possible when purpose is matched with partnership.

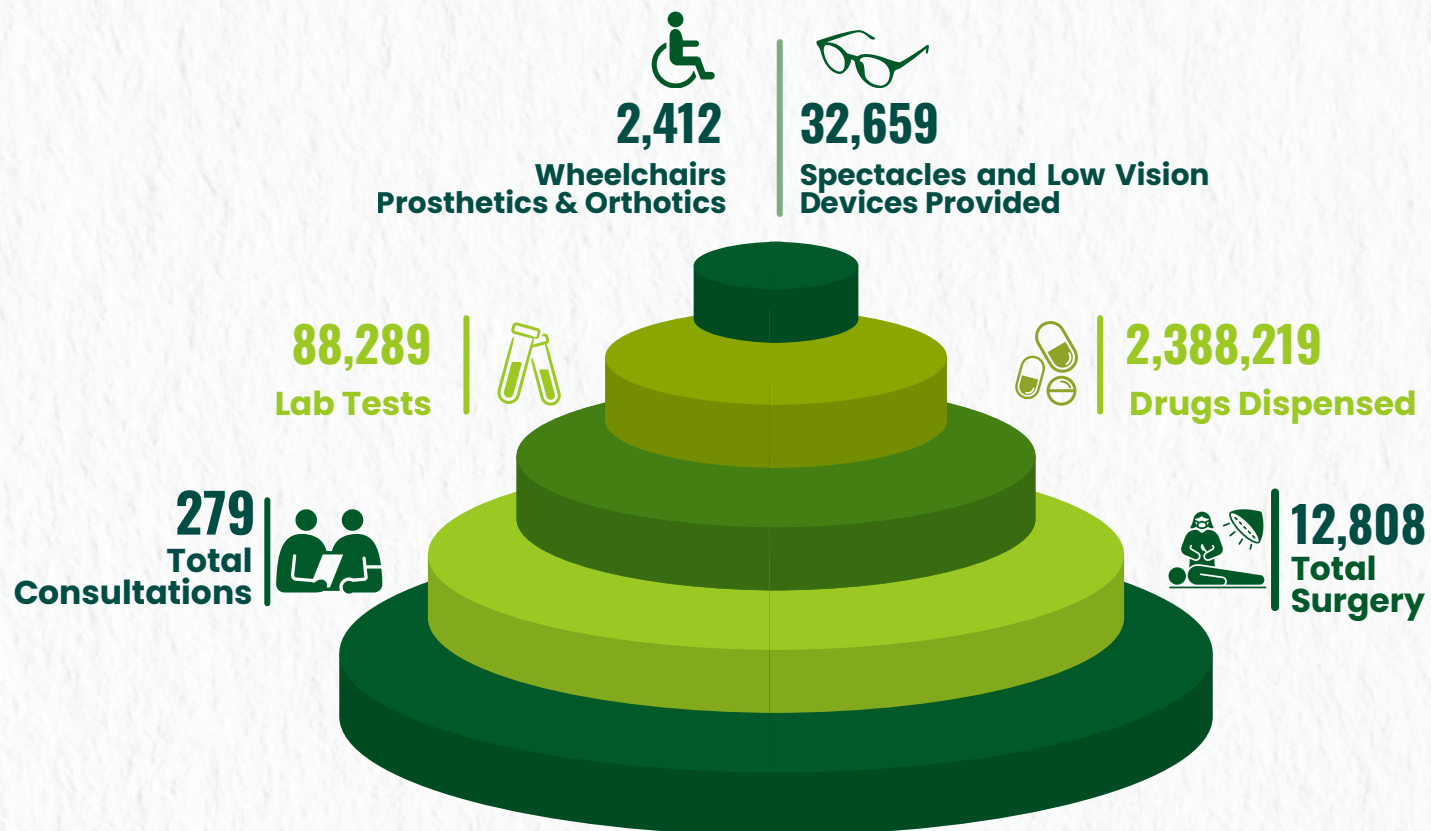
We also remain steadfast in our commitment to the highest standards of governance, transparency, and accountability. Every contribution entrusted to CCBRT represents confidence in our mission, and we are committed to ensuring those resources create measurable, sustainable impact for the communities we serve.

As you explore this report, I invite you to celebrate the progress we have made together and to recognise the work that still lies ahead. Whether you are a partner, donor, policymaker, advocate, or friend of CCBRT, your support continues to make lasting change possible. Together, we can build a future where quality healthcare, disability inclusion, and dignity are accessible to all. Thank you for being part of this journey.

Yours in partnership,
Brenda Msangi
Chief Executive Officer

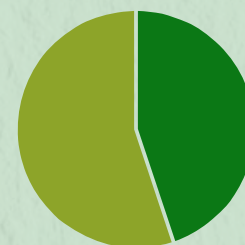
CCBRT Key Results Highlights from Hospital based services

2025 Annual Report



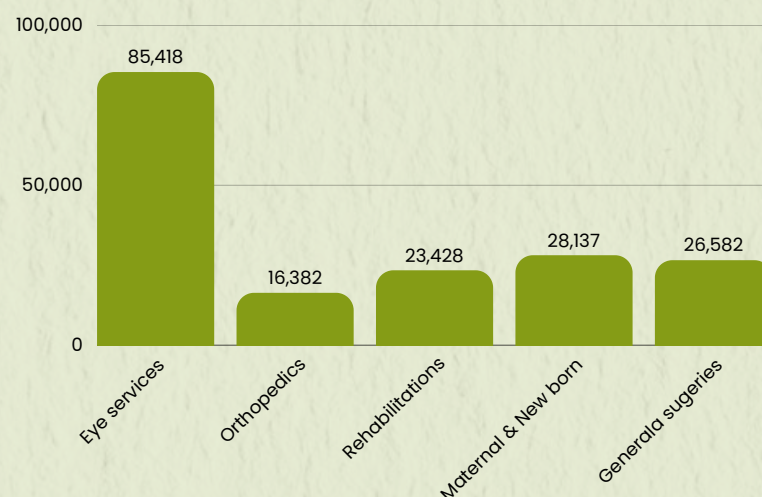
179,947
Total Clients
Reach in 2025

47%
Male
Patients

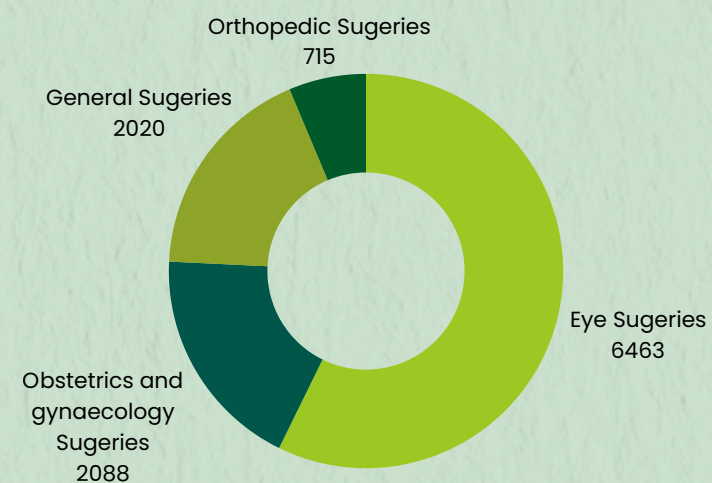


53%
Female
Patients

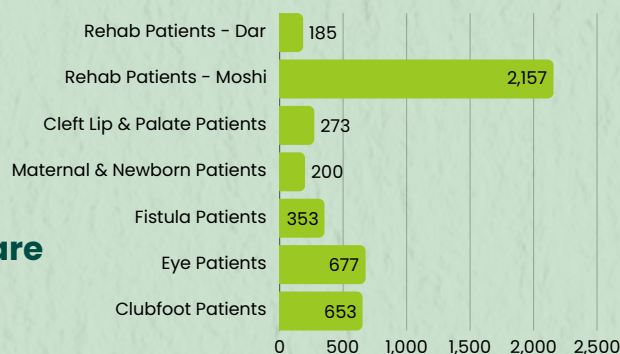
Client reached by Departments



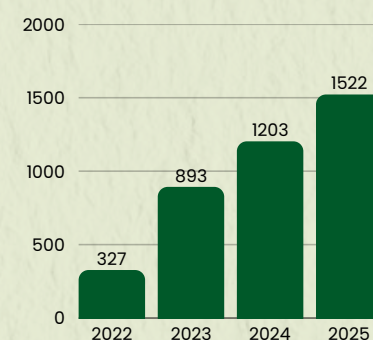
Surgical-Operations done by Departments



Patients
Reached
Through
Partner
Funded Care



Total
Deliveries
Since the
Opening of
the Maternal
and Newborn
Department



Behind the Numbers: The Story of Our Reach



179,947 clients reached, 279,100 consultations provided, 12,808 surgeries performed, and millions of medications dispensed is no small feat. It is humbling that behind each of those statistics is a person, a family, and a story of hope, healing, and transformation.

The growth we achieved in 2025 is the result of more than 30 years of commitment to providing accessible, high-quality, and inclusive healthcare in Tanzania. It reflects the trust our patients place in CCBRT, the dedication of our staff, and our continued investment in technology, infrastructure, and specialist expertise.

Through super-specialized services in Retina, Pediatric Ophthalmology, Oculoplast & Orbit, Glaucoma, and Cataract, CCBRT continues to lead in specialized eye care in Tanzania. This leadership is reflected in the more than 85,000 eye patients served and over 6,400 eye surgeries performed in 2025 alone, restoring sight and improving the quality of life for thousands of people every year.

Beyond delivering high-quality eye care services, CCBRT is investing in the future of eye health. Through the expansion of the CCBRT Academy into a Medical College, we are creating new opportunities for training and professional development. Planned Optometry diploma programs.

The Obstetric & Gynaecology Department experienced remarkable growth, with the Maternal and Newborn Health unit increasing from 327 deliveries in 2022 to 1,522 deliveries in 2025. Behind these numbers are mothers and newborns who received safe, high-quality, respectful, and inclusive care during one of life's most important moments.

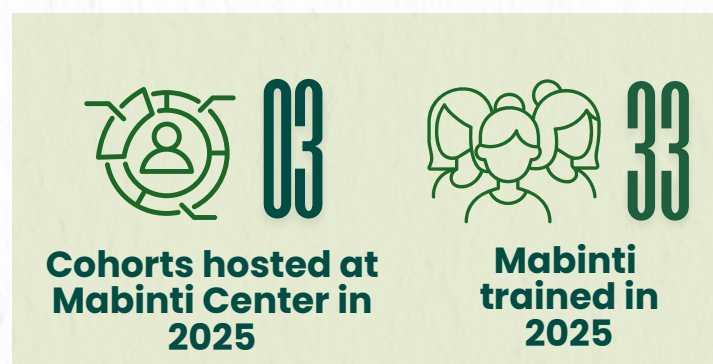
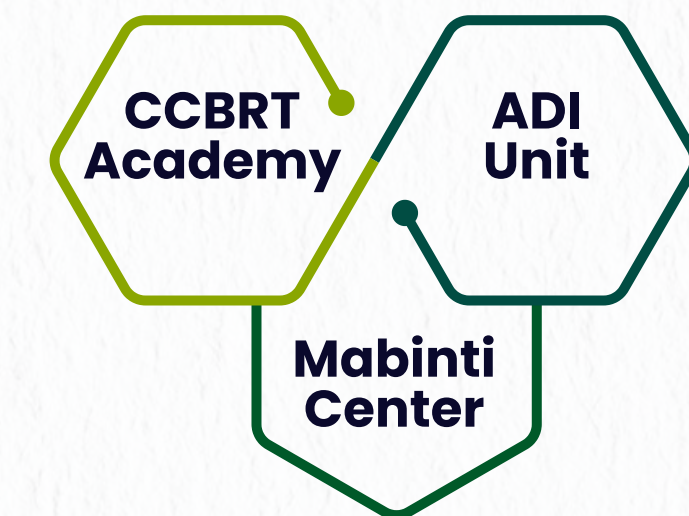
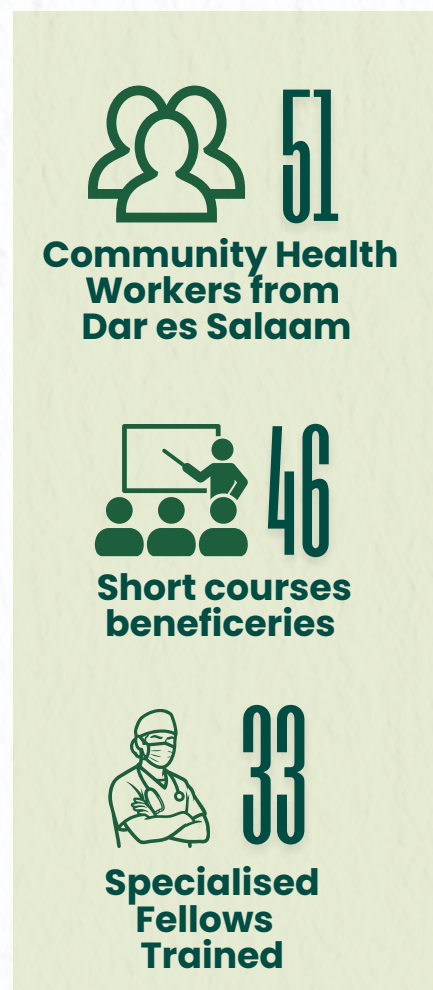
Across the hospital, growing demand for specialized services, including General Surgery, Plastic and Reconstructive Surgery, Ear, Nose, and Throat (ENT) Services, Audiology, Dental Care, and Internal Medicine, reflects CCBRT's continued ability to provide comprehensive, high-quality care to an increasing number of patients requiring specialized treatment.

As Tanzania's leading rehabilitation provider, we continue to invest in rehabilitation and assistive technology services. The establishment of our wheelchair production workshop in Moshi represents an important step toward increasing access to mobility devices and improving independence for people with disabilities.

These achievements demonstrate what is possible when skilled professionals, modern technology, committed partners, and supportive communities work together. As we look ahead, we remain committed to reaching more people and transforming more lives through quality, inclusive healthcare.

CCBRT Key Results and Highlights from Development Programs

2025 Annual Report



The Fistula Survivor who leads **Mabinti's training**

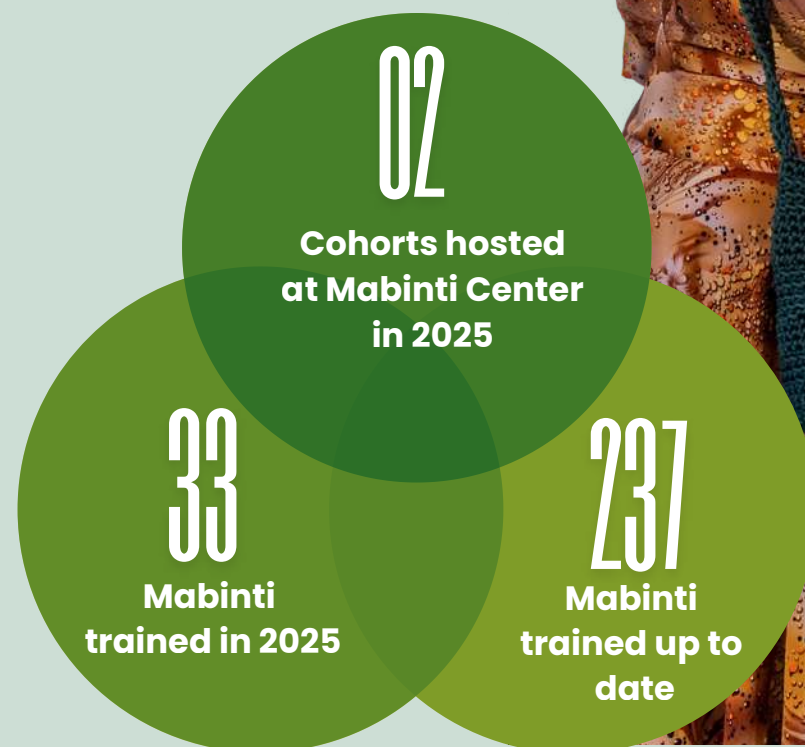
Tables do turn," people often say, and Rehema's journey is a testament to that truth. Like many women living with obstetric fistula, Rehema came to CCBRT seeking healing and restoration. Unlike the rest, her journey did not end with recovery alone.

Rehema's story began in 2012, when she travelled more than 700 kilometers from Singida to Dar es Salaam in search of treatment. She had endured years of physical pain, and by the time she reached CCBRT, she had almost lost hope of ever receiving treatment.

Rehema underwent successful fistula repair surgery and after 14 days of postoperative care, was discharged. Later, after full recovery, the exciting journey started, CCBRT reached out and offered an opportunity to join 15 other fistula survivors from different regions in Tanzania, at Mabinti Centre's Programme, where she received one year of training in tailoring, basic English language, bookkeeping, and other income-generating skills as part of CCBRT's holistic fistula care.

Throughout the training, Rehema distinguished herself through her exceptional commitment. Upon graduation, she earned employment at the Mabinti Centre, where she began supporting skills development and mentoring fellow fistula survivors as they rebuilt their lives. In 2021, she was promoted to Lead Trainer, a role in which she has been instrumental in transforming the Mabinti trainings.

In 2025, Rehema and the Mabinti core team run trainings for 33 women. The 1st cohort, supported by Equinor Tanzania, provided training in tailoring to 12 Mabinti from Lindi Region from January to April. During the graduation ceremony, each participant received a sewing machine, a startup kit, and a capital of 200,000 TZS.



Later, from July to October, Mabintis collaborated with two external trainers to run an Advanced Mabinti training in integrating culture and arts through crocheting to enhance their technical skills and expand their income-generating opportunities for the 21 most active Mabinti alumnae through the support of the UNESCO–Alwaleed Philanthropies

Indeed table turned, from a woman who arrived at CCBRT seeking healing, she has become a trainer and role model for Mabinti at the Mabinti Center program.

Rehema's journey reflects the transformative impact of CCBRT's holistic approach to fistula care, one that goes beyond surgery to restore dignity, create economic opportunities, and empower women to become agents of change in their communities.



An office attendant who turned into a Wheelchair technologist

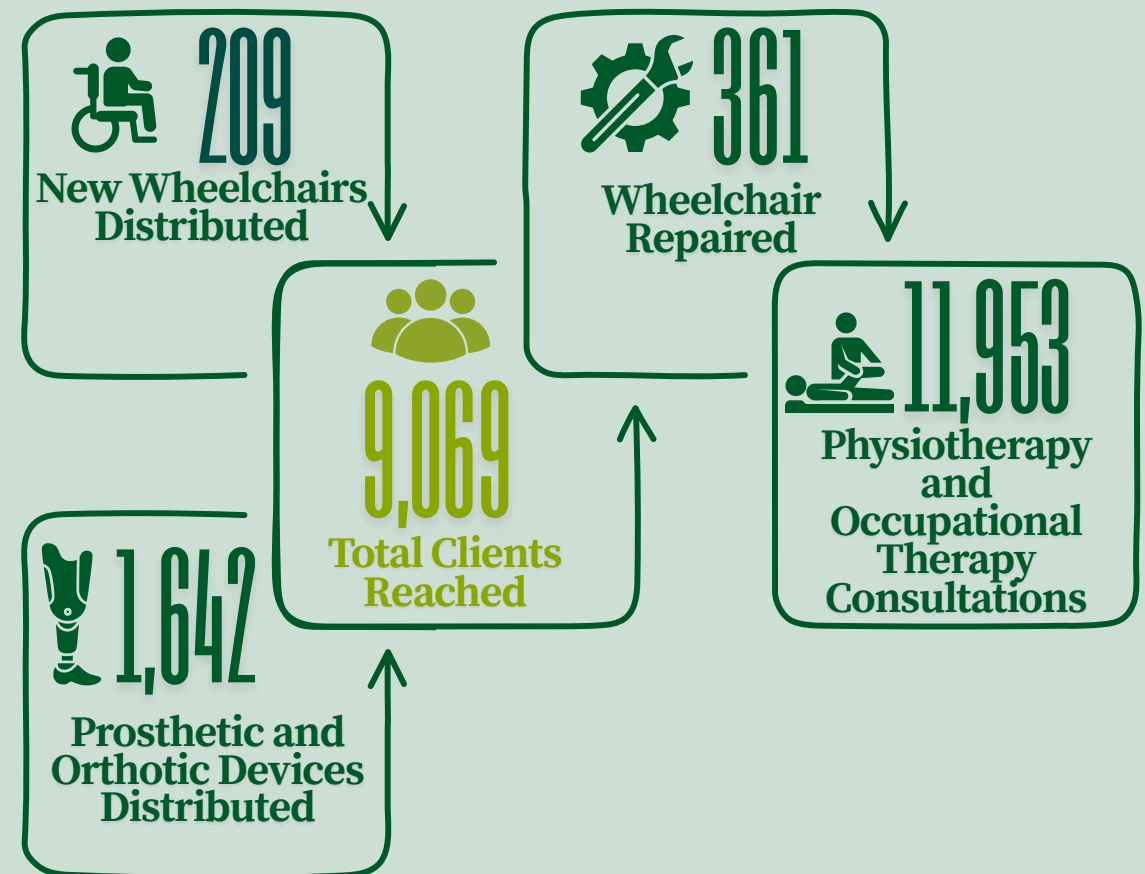
When CCBRT was just four years old, a young Michael Shemu joined the organization in 1997 as an Office Attendant. Driven by a desire for personal and professional growth, he pursued training in computer skills and English language proficiency. Upon completing, he was promoted to Assistant Office Supervisor, a position he held until 2001.

Always eager to learn, young Michael later trained in car driving and was licensed, and joined the Community Program team as an outreach driver. For more than a decade, he supported Community-Based Rehabilitation (CBR) services, transporting teams and helping bring specialized services to children with disabilities and their families across Dar es Salaam and neighboring regions.

Recognizing his dedication and potential, CCBRT awarded Michael a scholarship in 2010 to pursue studies in Wheelchair Technology at Kilimanjaro Christian Medical University College (KCMUCo). Upon graduation, he transitioned into the role of Wheelchair Technologist, dedicating his career to improving mobility, independence, and quality of life for children with disabilities.

Since then, Michael has played a vital role in the wheelchair clinic. Through our partnership with LDS and WFKA, he conducted assessments, fittings, and distribution of more than 5,600 wheelchairs for children with disabilities across Dar es Salaam, Morogoro, Tanga, Mtwara, Kigoma, Dodoma, and other regions of Tanzania.

In 2025, Michael is no longer the young boy, Today, he is part of the Rehabilitation Department team, contributing to the very services that transformed his life. Together with his colleagues, he continues to advance specialized rehabilitation care and support for people with disabilities.



These achievements reflect the power of collaboration. They bring together the support of development partners and donors, the expertise of rehabilitation professionals, and the resilience of clients and families. Through this shared commitment, CCBRT continues to deliver sustainable, life-changing impact across Tanzania.



A joint picture of Prosthetics and Orthotics Specialists from CCBRT's Rehabilitation Department, along with two clients who received prosthetic devices at CCBRT Hospital.

Turning Lived Experience into Impact

For the past 16 years, Fredrick Msigallah has turned his experiences as a person living with physical disability to pave the way, make a change and leave as many sectors and people as possible, enlightened and included.

Having started as an Advocacy Officer, Fredrick was promoted to the Advocacy Programme Manager position in 2012, leading CCBRT's efforts in Advocacy & Disability Inclusion through the department. Throughout his career, he has passionately promoted inclusion in several sectors, including education, employment, politics, health and public transport. He has accomplished this feat through creating awareness and building capacities of individuals, institutions and large networks, including development practitioners, corporates, teachers, health service providers and people with disabilities.

Aware of the need for systemic disability advocacy, he has worked at different levels. Nationally, this has included partners such as the Association of Tanzanian Employers (ATE), where a Disability Inclusion scorecard was added to improve the toolkit for assessing employers in the country on their workplace conditions, human resource practices, and labour compliance. He honourably served as one of the 20 persons with disabilities appointed by the Tanzanian President between March and October 2013 to review the disability inclusiveness of the Constitution of the United Republic of Tanzania.



In collaboration with Organizations of Persons with Disability (OPD), he reviewed and contributed to the Persons with Disability Act No. 9 of 2010, together with the regulations to enforce it. Whilst there are many others, his most treasured impact is creating and addressing PWD employment of over 150 PWDs in an employability project.

This multifaceted approach of awareness creation, capacity building, and inclusivity assessments, coupled with government advocacy, has been used during the implementation of the Scaling Up Family Planning (SUFPP) program in collaboration with Engenderhealth & Pathfinder International since 2020. The program, implemented in 8 Regions of Mainland Tanzania and the whole of Zanzibar (Unguja & Pemba) has impacted many to say the least.

In 2025 alone, through this project, 52 public health facilities in these regions were assessed for accessibility, received supportive supervision on the provision of Sexual Reproductive Health to PWDs, and over 1500 front-line health workers, health facilities management members and youth advocates were direct beneficiaries of Inclusive Sexual Reproductive Health training and supervision.



As pertains to government engagement, collaboration has been with the local government through Council Health Management Teams (CHMTs) and the central government. He provided input to a new data collection tool by the Ministry of Health (Afya SS) to improve the assessment of inclusion in health facilities. Such data are pivotal to affecting policies and budgetary allocation with a disability inclusion lens.

So he continues, knowing that many PWDs are still not accepted socially and they experience challenges in isolation, but the stigma on disability will improve, facilities will be accessible, opportunities will be available, and full participation of Persons with Disabilities will advance.

Clinical Educator and Beyond

When CCBRT launched its maternal and newborn health capacity building programme for public health facilities in Dar es Salaam in 2010, few could have imagined how far the organisation's clinical education journey would grow.

Over the years, what started as targeted training initiatives expanded into multi-year programmes, contributed to the establishment of the Maternal Wing, and eventually laid the foundation for the CCBRT Academy.

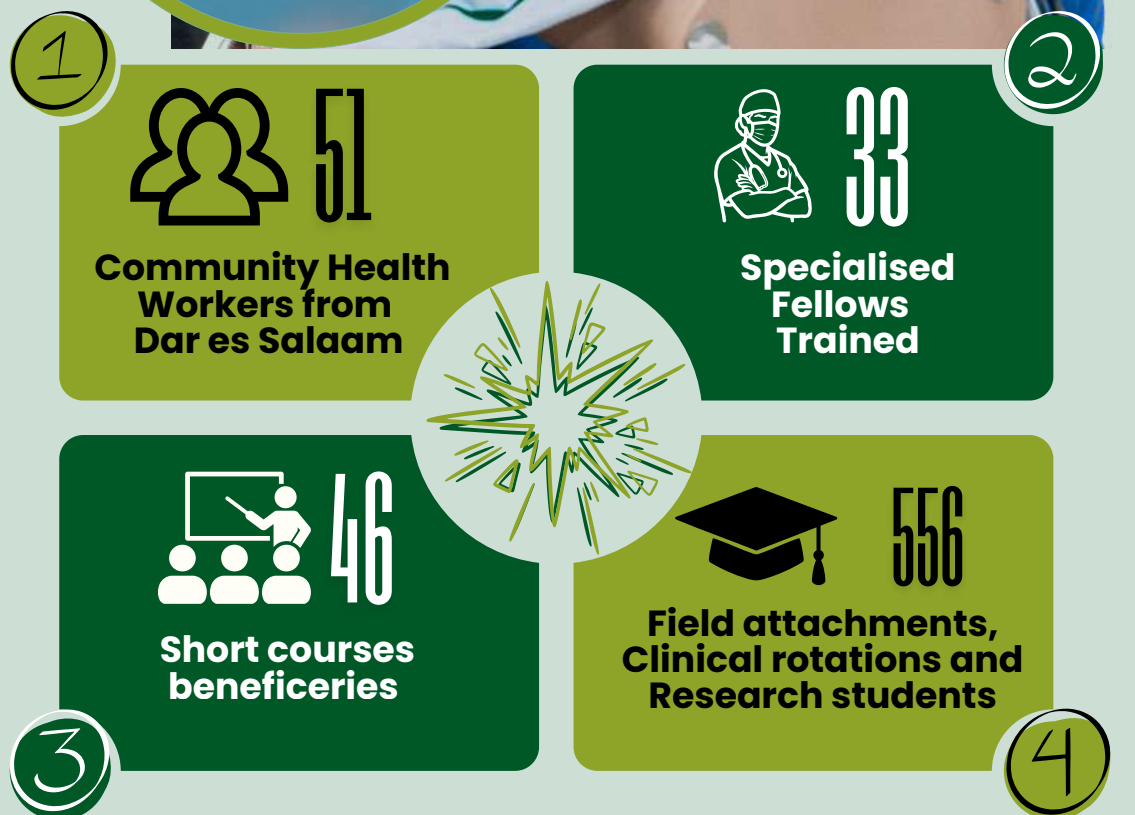
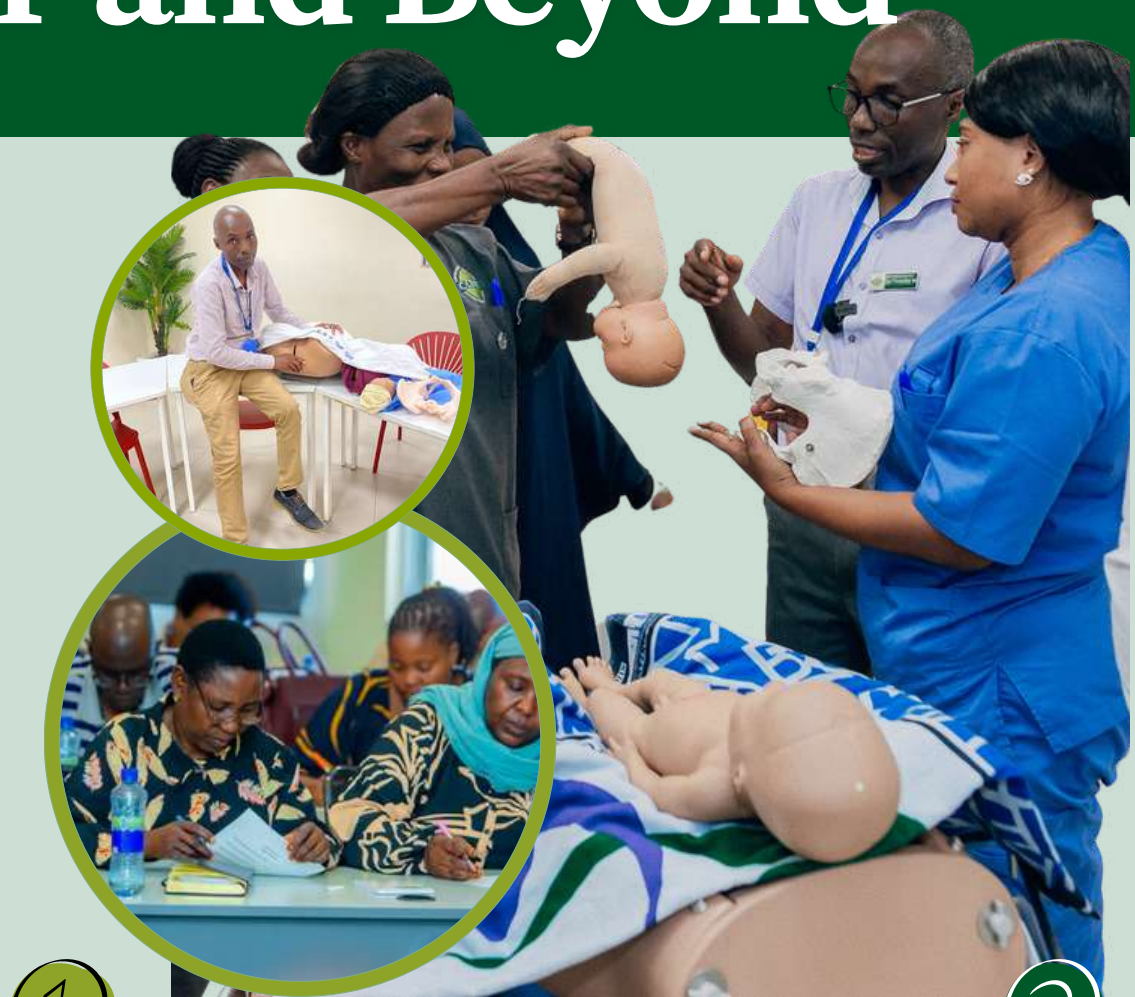
At the centre of this journey, among many, you must find Dr Timothy Mushi, CCBRT's Clinical Educator and Coordinator of Training Programmes. Since 2013, Dr Timothy has played a central role in coordinating and facilitating clinical education trainings that strengthen the skills of healthcare providers and future health professionals across Tanzania.

In 2025 alone, Dr Timothy facilitated several impactful training programmes. Through the Hatua Endelevu Project, implemented in partnership with CBM, he trained 51 Community Health Workers from Dar es Salaam on the early identification of children with disabilities. These efforts have contributed to increased referrals for specialised rehabilitation care for marginalised children who needs specialized care

His work also extended to structured clinical education programmes within CCBRT. During the year, 3 surgeons under the FIGO programme received advanced training in Obstetrics and Gynaecology, 3 ophthalmology trainees, 7 Resurge fellows, and 20 trainees from Bi-first (BFIRST).

Beyond clinical specialisation, Dr Timothy coordinated a range of short courses that strengthened knowledge and skills among healthcare providers and educators. These included First Aid training for 10 participants, Early Identification training for 14 teachers, Reproductive and Adolescent Health training for 8 participants, and Pregnancy and Maternal Health training for 14 participants.

Recognising the importance of nurturing future healthcare professionals, Dr Timothy also coordinated learning opportunities for students, supporting field attachments for 50 students, clinical rotations for 492 students, and supervision of 14 research students.



As CCBRT moves closer to establishing the CCBRT Medical College in 2026, Dr Timothy remains one of the driving forces behind the organisation's vision for clinical education. Through his dedication to training, mentorship, and professional development, he continues to help build a skilled healthcare workforce that will strengthen health systems and improve health outcomes for communities across Tanzania.



Administering Impact Behind **10,874** reach

Every number tells a story, and every story has an impact. Whether through a consultation, a wheelchair, a home visit, or a rehabilitation session, each intervention represents a child taking their first independent steps, a caregiver gaining new skills, or a family discovering that disability does not have to mean exclusion.

In 2025, CCBRT Moshi reached communities across the Northern Zone and beyond, serving children and adults with disabilities in Kilimanjaro, Arusha, Manyara, Dodoma, Iringa, Tabora, and Geita regions. Through 10,874 service interactions, the centre continued its mission of improving mobility, independence, and inclusion for some of Tanzania's most vulnerable populations.

For 452 children living with cerebral palsy, the Weeks of Intensive Treatment (WIT) Programme provided 751 consultations aimed at improving function, mobility, independence, and opportunities to achieve developmental milestones that once seemed beyond reach.

Community-based rehabilitation remained the identity of CCBRT-Moshi. Through 2,378 consultations at rehabilitation support clinics and 2,102 consultations during home visits, Community Rehabilitation Workers reached 998 clients across 32 wards in Moshi District, ensuring that essential services were available even to those unable to travel to the centre.

Mobility and independence were further strengthened through the provision of 561 wheelchairs and other assistive devices.

An additional 293 devices were repaired, enabling children and adults with disabilities to continue accessing education, healthcare, livelihoods, and community life.

Recognizing that sustainable change requires stronger systems, CCBRT-Moshi trained 128 healthcare workers, community health workers, nurses, and medical attendants in early disability identification and referral, wheelchair repair and maintenance, and clubfoot management.

For children born with clubfoot, early intervention continued to change lives. Through 67 Ponseti clinics, the team conducted 261 consultations for 118 children, helping prevent lifelong disability and enabling them to grow, learn, and participate fully in society.



These achievements have been made possible through strong coordination between the project management team, office administration, and clinical teams working in unity. CCBRT Moshi continues to demonstrate that it is more than a community rehabilitation centre; it is a pathway to care, inclusion, and empowerment.

CCBRT 2025 Financial Report

STATEMENT OF FINANCIAL POSITION For the Year ended 31 December 2025

ASSETS	31-Dec-25 TZS'000	31-Dec-24 TZS'000
Non current assets		
Property, plant and equipment	76,114,406	78,395,656
Intangible Asset	104,289	85,459
	76,218,695	78,481,115
Current assets		
Inventories	2,332,068	2,139,362
Trade and other receivables	1,923,197	1,929,478
Cash and Cash Equivalents	1,511,873	2,729,915
	5,767,139	6,798,756
TOTAL ASSETS	81,985,834	85,279,871
RESERVES AND LIABILITIES	31-Dec-25 TZS'000	31-Dec-24 TZS'000
RESERVES		
Accumulated Surplus/ (deficit)	63,359,633	68,320,080
Revaluation Reserve	2,996,602	3,126,485
	66,356,235	71,446,565
Non-current liabilities		
Bank Loan	4,142,791	4,834,949
	4,142,791	4,834,949
Current liabilities		
Borrowing	777,712	748,748
Deferred income grants	1,682,565	1,767,623
Trade and Other payables	8,594,009	6,481,986
Bank Overdraft	432,522	-
Total current liabilities	11,486,808	8,998,357
Total Liabilities	15,629,599	13,833,306
Total Reserve +Liabilities	81,985,834	85,279,871

STATEMENT OF FINANCIAL PERFORMANCE For the Year ended 31 December 2025

Revenue	31-Dec-25 TZS'000	31-Dec-24 TZS'000
Revenue from non exchange Transactions	6,926,508	7,824,731
Revenue from exchange Transactions	19,550,940	17,773,155
Other Revenue	89,007	-
Finance Revenue	1,493,366	1,469,545
	28,059,821	27,067,431
Expenses		
Operating Costs	-30,679,761	-3,026,5261
Finance Cost	-1,859,972	-1,489,513
Impairment on Trade and Other Receivables	-610,417	-193,607
	(33,150,152)	-3,194,8381
Profit/(Loss) before income tax expense	-5,090,329	-4,880,950
Tax expense	-	17,091,067
Net Surplus/(Deficit) for the Year	-5,090,329	-4,880,950



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